



# Joint Procurement Strategy

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**2024 - 2027**

**The Chief Constable of Lancashire**

**The Police and Crime Commissioner for Lancashire**

## Joint Procurement Strategy

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## Contents

1. About Us.....	3
2. Our Procurement Vision .....	3
3. Our Strategic Aims.....	3
4. Procurement Progress.....	4
5. Procurement Objectives 2024 – 2027.....	4
6. Key Performance Indicators (KPIs).....	6
7. Documents .....	6
8. References (if applicable) .....	7
9. Revisions .....	7

## 1. About Us

This Procurement Strategy sets out our procurement vision to ensure we deliver the best possible service to the communities of Lancashire.

Lancashire is an area of 1,184 square miles. With a population of over 1.5 million people, forming diverse communities spread across a range of towns, cities, rural and coastal areas. It includes several large student populations, and areas with significant visitor numbers.

The Police and Crime Commissioner (the PCC) is the local policing body for Lancashire. The Commissioner has the overarching duty to maintain an efficient and effective police force for the area.

The Chief Constable is accountable to the law for the exercise of police powers, and to the PCC for the delivery of efficient and effective policing, management of resources and expenditure by the police force. At all times the Chief Constable, their constables, and staff, remain operationally independent in the service of the communities that they serve.

Effective delivery of the Procurement Strategy (the Strategy) will support the Police and Crime Commissioner's Police and Crime Plan priorities and the Chief Constable's strategic objectives and operational needs.

## 2. Our Procurement Vision

Our vision for procurement is to provide value for money in the procurement of goods and services, whilst promoting the local economy through social value where practicable, in an efficient and effective way. Through procurement we will also ensure that Lancashire Constabulary and the Police and Crime Commissioner are supported in achieving their strategic objectives, making the best possible use of resources.

## 3. Our Strategic Aims

- To secure best value in the goods and services we procure, whilst considering the operational and user requirements.
- To deliver procurement that meets the requirements of our internal processes and UK procurement legislation.
- To support local, regional, and national collaborative procurement as appropriate.
- Adhere to our obligations under the Public Sector Equality Duty by actively encouraging and supporting equality and diversity in the procurement process.
- Where practicable and permissible, through social value, increase the number of goods and services procured from local enterprises including small,

medium, and voluntary sector to contribute towards a sustainable procurement environment which stimulates business in the local economy.

- To ensure, wherever practicable that sustainability issues are considered when procuring goods and services in accordance with the Sustainability Strategy.

## 4. Procurement Progress

This Strategy builds on our previous Procurement Strategy and as of the 31st of March 2023:

- £53.9M is the current expenditure on goods and services
- £51M of expenditure is currently covered by contracts (94% compliance)
- Contracts managed/overseen by the Procurement Team – 321
- Savings generated by the Procurement Team during 2022/23 – £1.5M
- Local spend in Lancashire 43% of current expenditure.
- Local spend in the North West Region 53% of current expenditure.
- Spend through Collaborative arrangements 79%

## 5. Procurement Objectives 2024 – 2027

- I. To Procure and deliver quality value for money goods and services.

To do this we will:

- Continue to manage, control, monitor and approve all procurement activity with expertise and drive to deliver procurement efficiencies.
- Drive efficiencies and improved performance through working with the supply chain.
- Put in place competitive contracts to drive efficiency and innovation.
- Review all existing contracts with a planned programme of work with key timescales and centralise contracts not currently managed by Procurement including Estates, ICT, HR, Learning & Development, HQ Crime
- Ensure legal compliance and reduce exposure to risk by adopting a strategic approach to procurement and processes.
- Raise awareness with staff on internal and external procurement processes.

### II. Make savings on the goods and services we procure and reduce costs wherever possible by collaboration.

To do this we will:

- Utilise the national Bluelight Procurement Database to create central contracts register and record all contracts demonstrating our commitment to transparency, forward planning, and collaborative working practices.
- Explore further collaborative opportunities with other forces, Bluelight Commercial, Crown Commercial Service and other public sector bodies to generate additional savings and ensure efficient use of resources.
- Increase the use of collaborative arrangements in line with the principles of Bluelight Commercial and Police Digital Service incorporating standardisation of specifications, aggregation of requirements and contract management to embed a value for money culture.

### III. To use procurement process to advance equality and diversity.

To do this we will:

- Ensure we achieve our Equality Objectives as set out in the joint Equality, Diversity and Inclusion Strategy through integrating and enhancing equality and diversity throughout all procurement processes.

### IV. To support the principles of sustainable procurement and encourage local employment opportunities and local industry through the Social Value Policy.

To do this we will:

- Support and promote the living wage.
- Consider social value at the point of when we review our services and consider how they are to be delivered in conjunction with stakeholders and bidding organisations.
- Where practicable and permissible, through social value, increase the number of goods and services procured from local enterprises including small, medium, and voluntary sector to contribute towards a sustainable procurement environment which stimulates business in the local economy.

- V. Minimise bureaucracy to ensure our suppliers can do business with us easily, to enable us to deliver projects in a timely fashion.

To do this we will:

- Minimise the administrative burden and cost to suppliers by offering electronic systems and processes such as [Bluelight](#) for the publication and submission of tenders, adopting the national standard approach by all police forces thus reducing bureaucracy and increasing transparency.
- Publish our contracts plan via the national police procurement forums and implement standard templates and documents across the North West Police Region to encourage small and medium enterprises to bid for contractual opportunities. This also fulfils the PCC's obligation in supporting transparency.

- VI. To deliver continuous improvement through contract management and encourage innovation and efficiencies.

To do this we will:

- Ensure all contracts offer best value for money.
- Work with and engage with our suppliers.

## 6. Key Performance Indicators (KPIs)

We will report annually to the PCC and the Chief Constable, and we will develop our KPI's and measures to include:

- Annual value of procurement savings
- Ratio of total procurement savings versus cost avoidance and service value.
- % of total contracts awarded in collaboration with other public sector bodies.
- % of contracts awarded to local suppliers.
- Value (£) of supplier claims
- In year social value benefits

## 7. Documents

## 8. References (if applicable)

## 9. Revisions

Version	Date	Author	Changes Made