



# Strategic Scrutiny Meeting

Monday 23<sup>rd</sup> December 2013



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**Constabulary**  
police and communities together

# Chief Constable's Report

## Agenda Item 5:

- A. Constabulary Performance
- B. Frontline Policing
- C. Protecting Vulnerable People
- D. Tackling Crime and Re-offending
- E. Strategic Policing Requirement
- F. Resources and Value for Money



# 5A Constabulary Performance

## Performance Trends and Exceptions:

- Most Serious Violence (MSV)
  - Operation Vanquish
- All Other Theft (including business crime)



# Serious Non-Domestic Assaults



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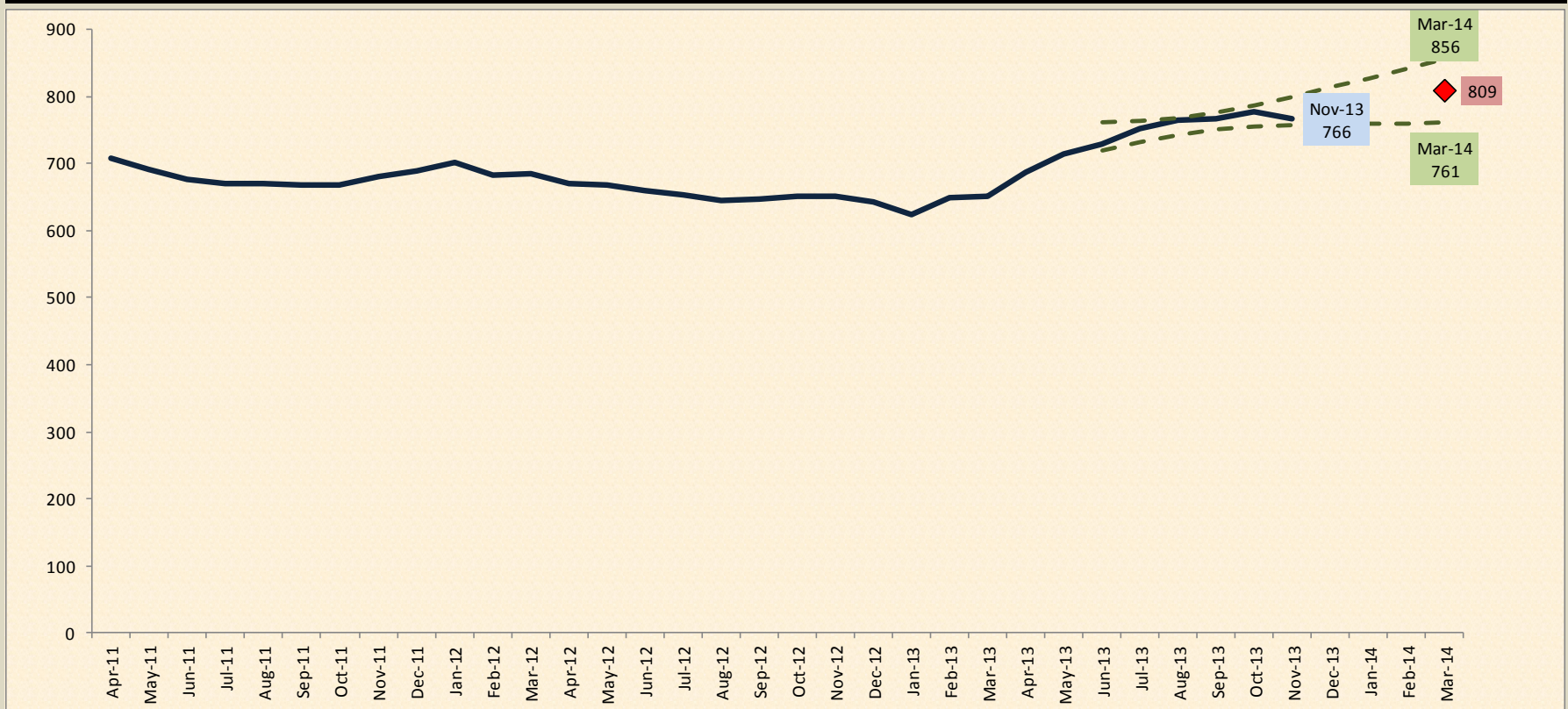
Select Area

The Constabulary

Select Crime Category

Assaults (Non-Domestic) - Serious

Click on the drop-down arrows on the right-hand edges of the combo boxes and choose from the lists that appear



12-Month Rolling Totals - the green dotted lines represent the limits of the 95% confidence interval for future results, based on the last six results.

The table to the right shows how the point estimate and limits of the 95% confidence interval for 2013-14 compares in numeric and percentage terms with the out turn for 2012-13 (652)

Upper Limit of Estimate for 2013-14	856 (Up by 204 or 31.3%)
Point Estimate for 2013-14	809 (Up by 157 or 24.0%)
Lower Limit of Estimate for 2013-14	761 (Up by 109 or 16.7%)

The point estimate for the current year (809) represents an increase of 17.9% on the average out-turn for the last three years (686)



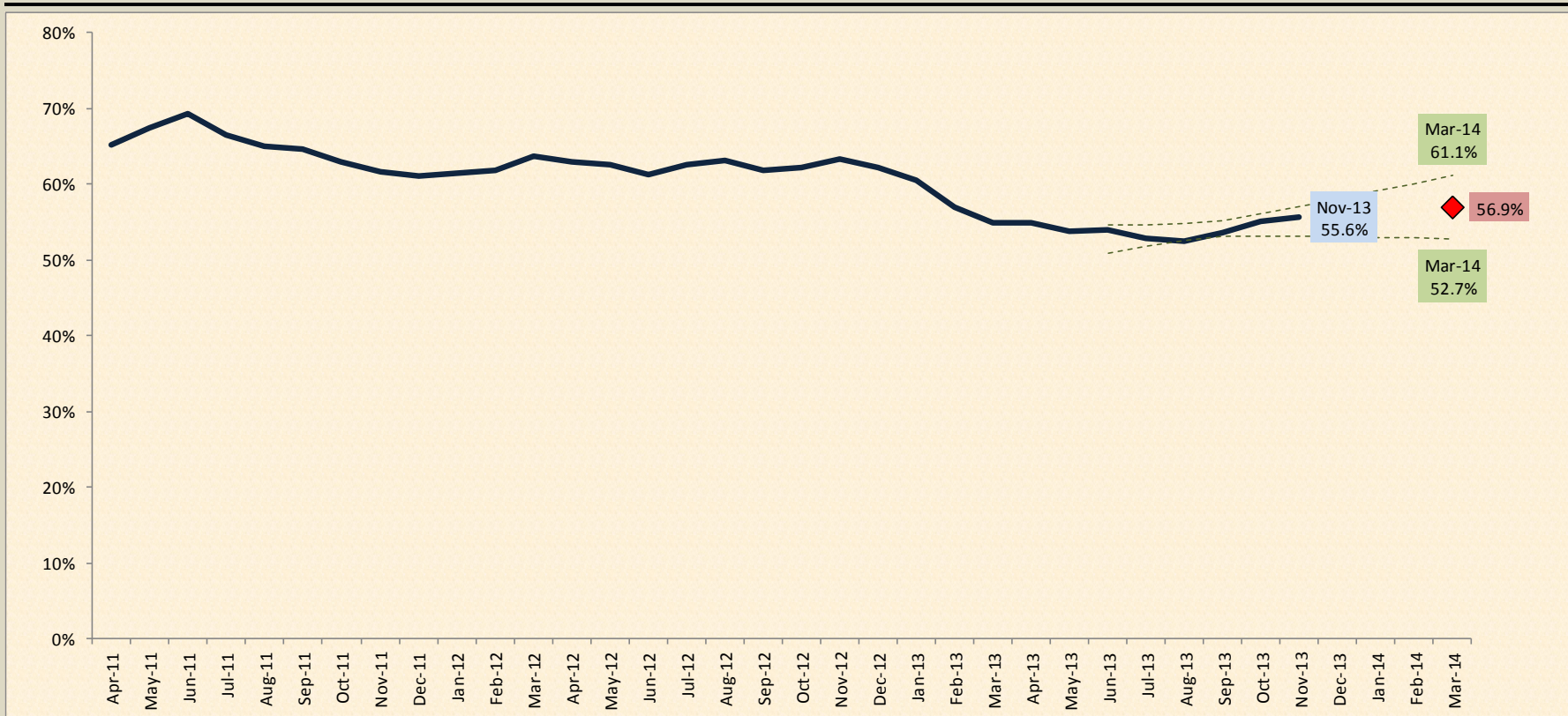
# Serious Non-Domestic Assaults



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Select Area:  The display can be toggled between the sanction detection ratio (SDR) and the ratio of ALL outcomes to recorded crimes. Select the parameter here:

Select Crime Category:



12-Month Rolling Totals - the green dotted lines represent the limits of the 95% confidence interval for future results, based on the last six results.

The table to the right shows how the point estimate and limits of the 95% confidence interval for 2013-14 compares in numeric and percentage terms with the out turn for 2012-13 (54.9%)

Upper Limit of Estimate for 2013-14	61.1% (Up by 6.23 points)
Point Estimate for 2013-14	56.9% (Up by 2.01 points)
Lower Limit of Estimate for 2013-14	52.7% (Down by 2.20 points)



# Operation Vanquish

- Response to the rising trend in Non-Domestic Serious Violent Crime (NDSVC)
- Sept 2013 – Gold Governance Group convened, chaired by ACC Bates
- Focus on victims, offenders and locations
- Runs for three months, up to and including Christmas 2013



# Operation Vanquish

## Aims:

1. To reduce vulnerability and risk taking behaviour through early proactive intervention and ensure offenders are brought to justice.
2. Pursue offenders through effective targeting and intervention strategies, together with assessing the most appropriate referral outcome.
3. Prevent communities becoming a victim of NDSVC.



# Operation Vanquish

## Objectives:

1. To minimise the number of NDSVC offences
2. To maximise the opportunities of positive outcomes for NDSVC offences
3. To understand and focus upon key offenders, victims and locations in order to reduce vulnerability and offending opportunities.
4. To make effective use of legislative control measures to reduce the opportunity of NDSVC.
5. To improve confidence in policing across Lancashire by providing a quality service.
6. To embed the alcohol harm delivery plan.



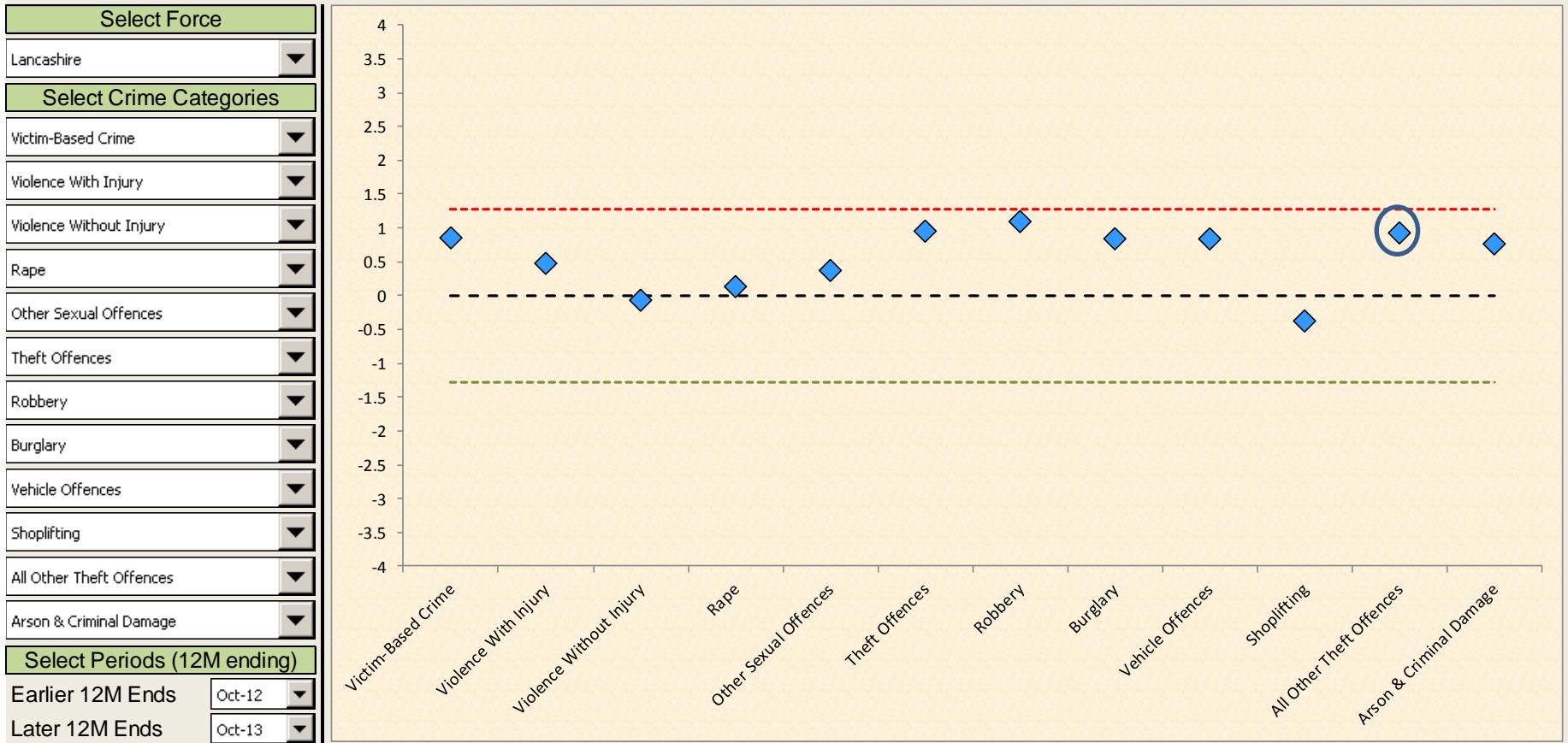


# All Other Theft



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## SINGLE FORCE - Z SCORES - MULTIPLE SELECTABLE CRIME CATEGORIES - DIRECTION



In the boxes down the left-hand side select a force, the desired crime categories, and the months on which the two desired twelve-month periods end. The chart displays the selected force's results in a standardised format. For each crime category the file calculates risk indexes for all forces except City of London. In each case the risk index is the number of crimes per 1,000 population (or, in the case of Burglary in a Dwelling, per 1,000 households) in the later period divided by the corresponding rate in the earlier period. The file then uses the mean and standard deviation of the logarithms of the 42 risk indexes for each crime category to express the selected force's result in terms of standard deviations above or below the mean. This converts all results into the same units, so several crime categories can be viewed simultaneously on the same scale.



# Business Crime



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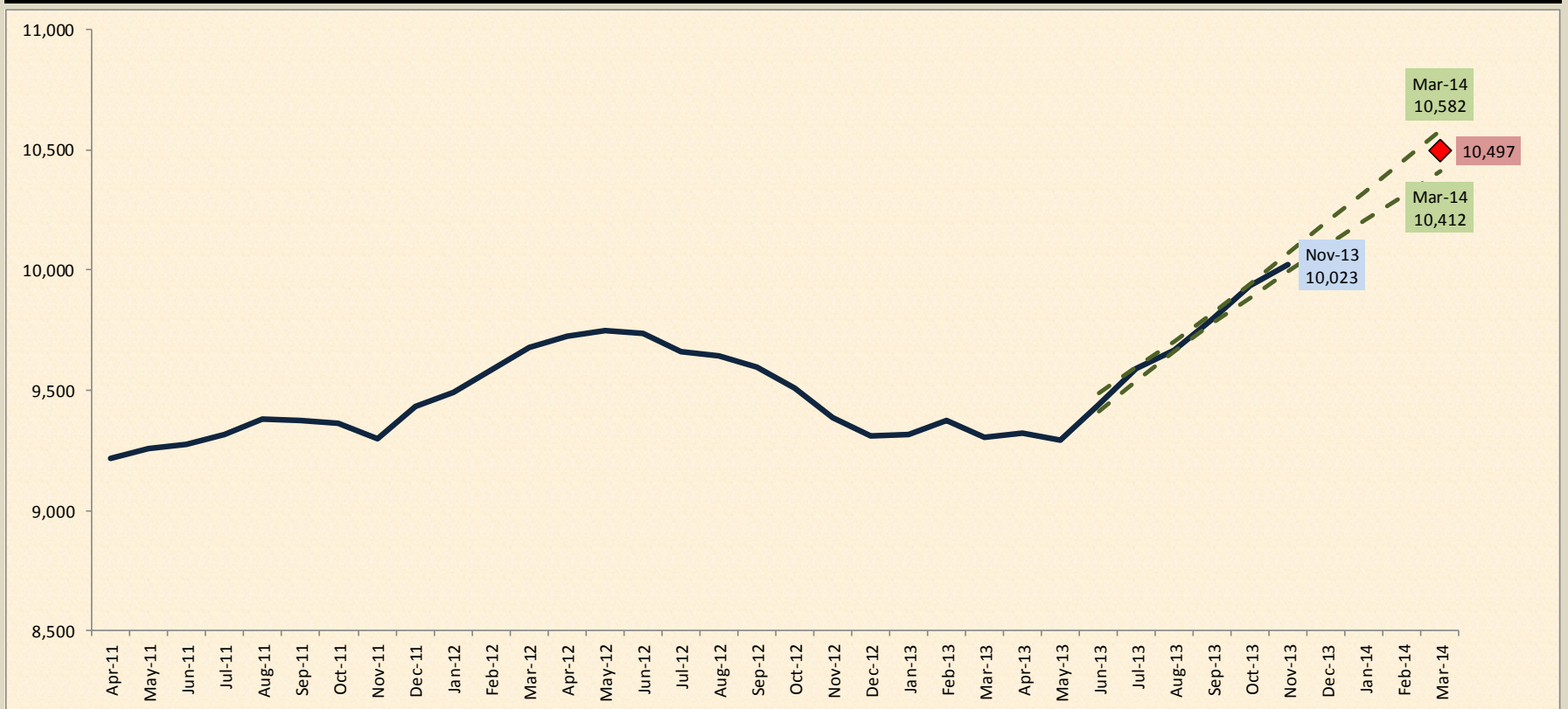
Select Area

The Constabulary

Click on the drop-down arrows on the right-hand edges of the combo boxes and choose from the lists that appear

Select Crime Category

Business Crime



12-Month Rolling Totals - the green dotted lines represent the limits of the 95% confidence interval for future results, based on the last six results.

The table to the right shows how the point estimate and limits of the 95% confidence interval for 2013-14 compares in numeric and percentage terms with the out turn for 2012-13 (9,302)

Upper Limit of Estimate for 2013-14	10,582 (Up by 1,280 or 13.8%)
Point Estimate for 2013-14	10,497 (Up by 1,195 or 12.8%)
Lower Limit of Estimate for 2013-14	10,412 (Up by 1,110 or 11.9%)

The point estimate for the current year (10,497) represents an increase of 11.6% on the average out-turn for the last three years (9,410)



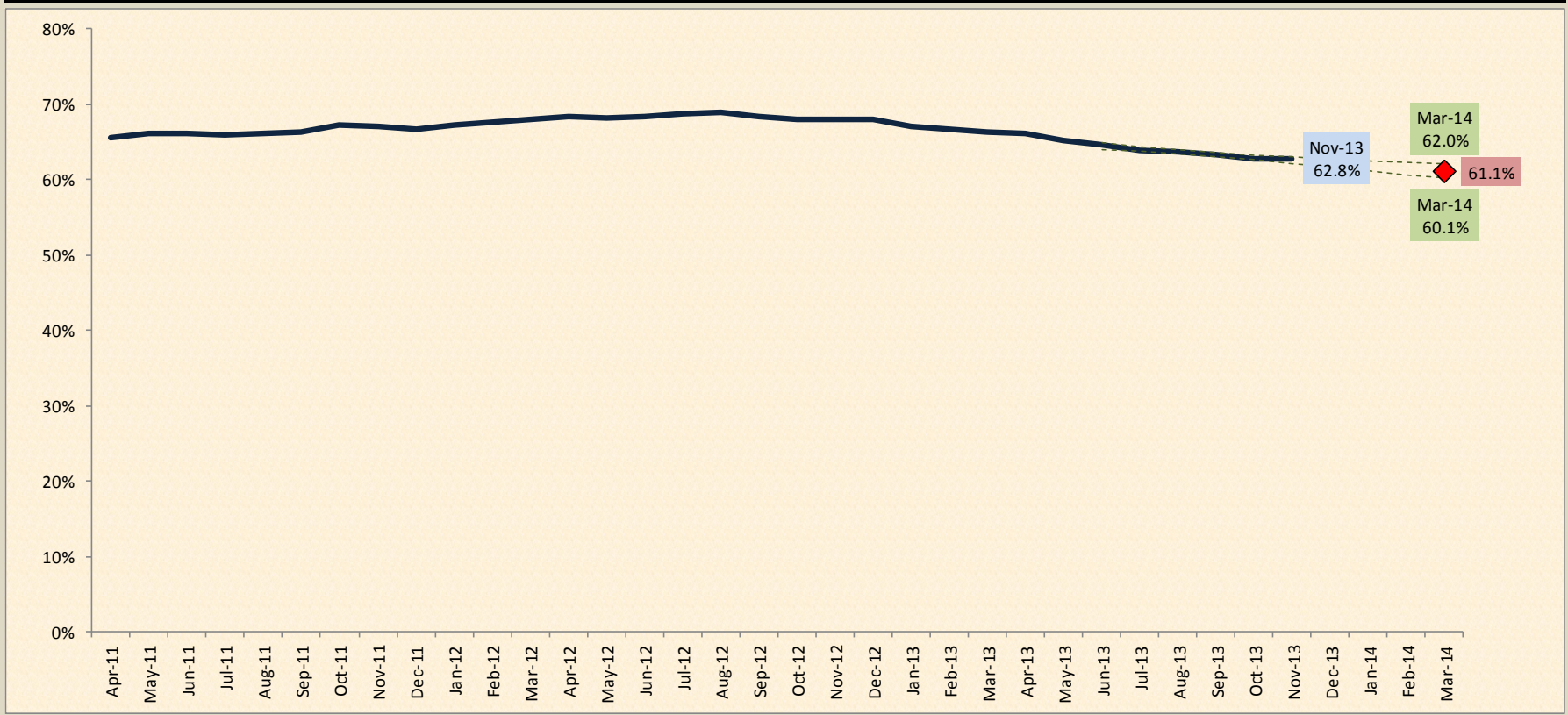
# Business Crime



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Select Area:  The display can be toggled between the sanction detection ratio (SDR) and the ratio of ALL outcomes to recorded crimes. Select the parameter here:

Select Crime Category:



12-Month Rolling Totals - the green dotted lines represent the limits of the 95% confidence interval for future results, based on the last six results.

The table to the right shows how the point estimate and limits of the 95% confidence interval for 2013-14 compares in numeric and percentage terms with the out turn for 2012-13 (66.3%)

Upper Limit of Estimate for 2013-14	62.0% (Down by 4.25 points)
Point Estimate for 2013-14	61.1% (Down by 5.19 points)
Lower Limit of Estimate for 2013-14	60.1% (Down by 6.13 points)



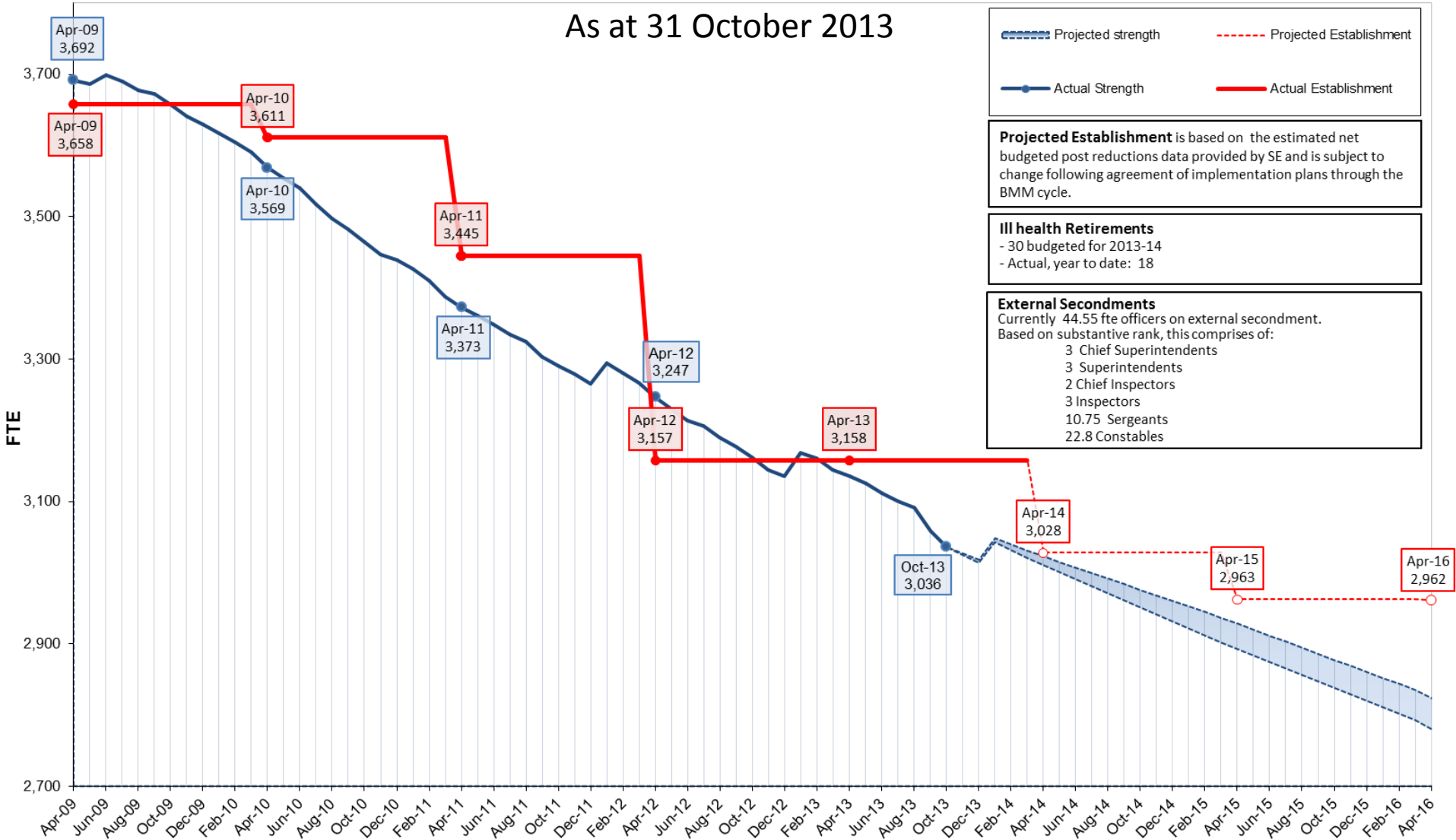
# 5B Frontline Policing

Focus for scrutiny this quarter:

- Police Officer Recruitment
  - Step Down Model
  - Preferred Option
- Rural Policing
  - Operation Firecrest

# Police Officer Step-down Model

As at 31 October 2013





# Police Officer Recruitment

## Preferred Option (Appendix B)

- One intake of 40 officers taken from the Internal Reserve List to commence training January 2014
- Advertise for transferees – potentially 10 officers
- Advertise externally in April 2014 for an intake of potentially 30 officers in January 2015
- Total cost £1.77m spread over financial years 2013/14 to 2015/16



# Rural Policing

## Highlights:

- Rural Crime Delivery Plan to support activity around policing priority
- Rural Crime Conference at Lancon HQ - Jan 2013
- First rural policing volunteer recruited - Aug 2013
- Wildlife Crime CPD event at Lancon HQ - Sept 2013
- Rural Policing Co-ordinator role to go live Jan 2014
- Operation Firecrest



# Operation Firecrest

- 14<sup>th</sup> - 19<sup>th</sup> October 2013
- Three main strands:
  1. Community Engagement
  2. Target Hardening and Prevention
  3. Wildlife Crime
- Objectives and Outcomes:
  - Highlighting rural policing activity
  - Community Involvement and Engagement





# 5C Protecting Vulnerable People

Focus for scrutiny this quarter:

- Other Sexual Offences



# Other Sexual Offences



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## SINGLE FORCE - Z SCORES - MULTIPLE SELECTABLE CRIME CATEGORIES - DELIVERY

**Select Force**  
Lancashire

**Select Crime Categories**

Victim-Based Crime

Violence With Injury

Violence Without Injury

Rape

Other Sexual Offences

Theft Offences

Robbery

Burglary

Vehicle Offences

Shoplifting

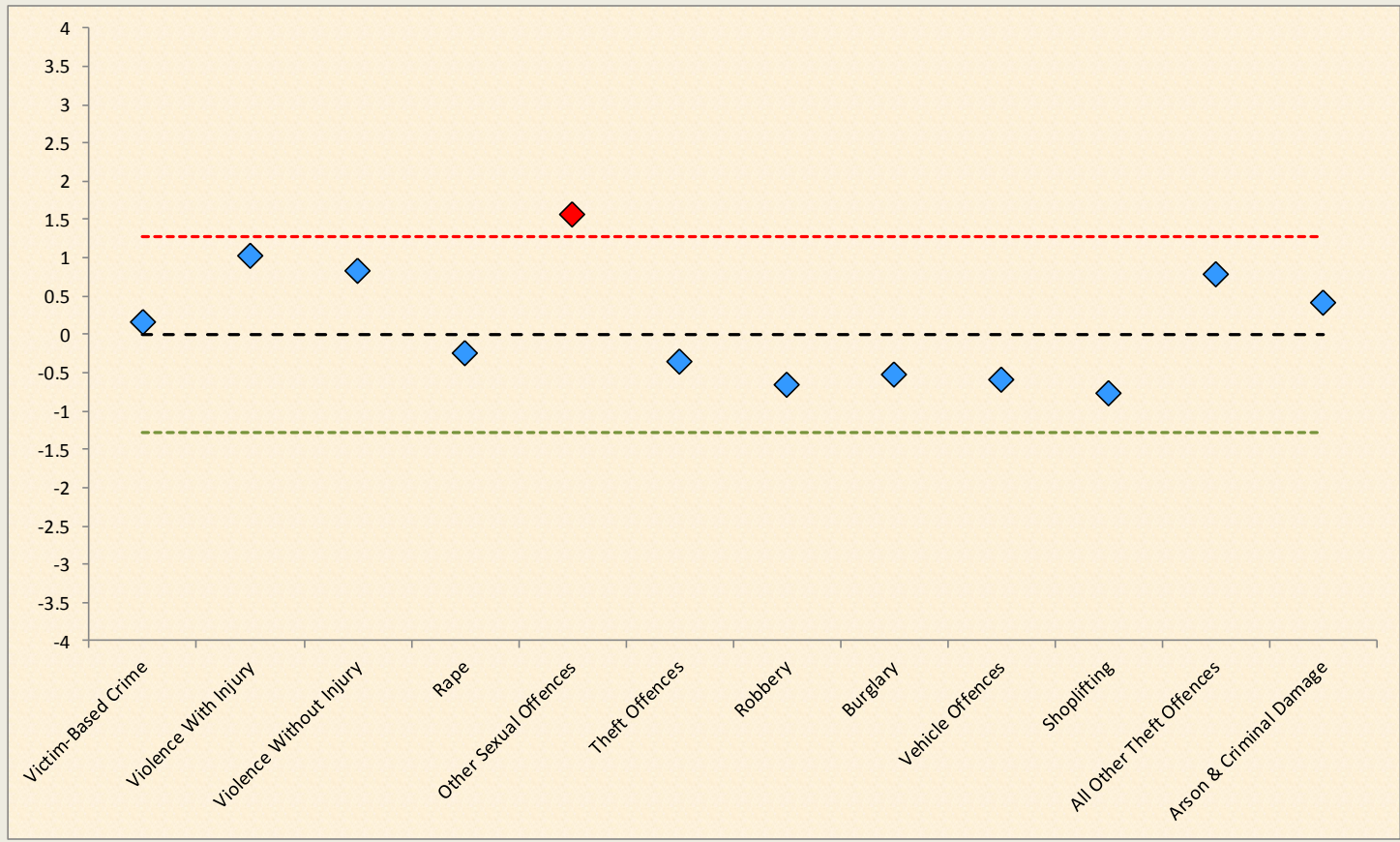
All Other Theft Offences

Arson & Criminal Damage

**Select Period**

Period Starts: Nov-12

Period Ends: Oct-13



In the boxes down the left-hand side select a force, the desired crime categories, and the months marking the start and end of the desired period. The chart displays the selected force's results in a standardised format. For each crime category the file calculates risk indexes for all forces except City of London. In each case the risk index is the number of crimes per 1,000 population (or, in the case of Burglary in a Dwelling, per 1,000 households) in the period divided by the average rate for the Most Similar Group. The file then uses the mean and standard deviation of the logarithms of the 42 risk indexes for each crime category to express the selected force's result in terms of standard deviations above or below the mean. This converts all results into the same units, so several crime categories can be viewed simultaneously on the same scale.



# Other Sexual Offences



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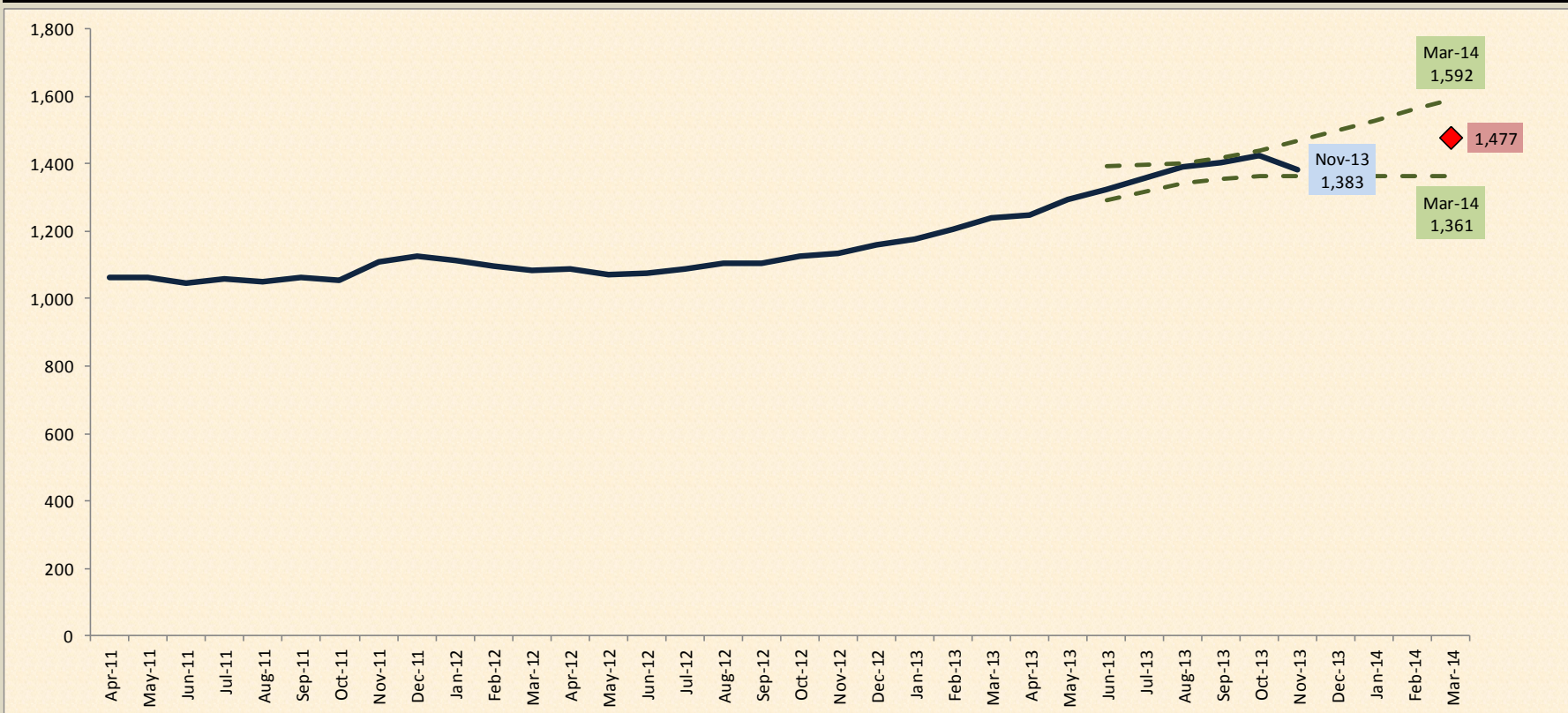
Select Area

The Constabulary

Select Crime Category

Sexual Offences (excl Rape)

Click on the drop-down arrows on the right-hand edges of the combo boxes and choose from the lists that appear



12-Month Rolling Totals - the green dotted lines represent the limits of the 95% confidence interval for future results, based on the last six results.

The table to the right shows how the point estimate and limits of the 95% confidence interval for 2013-14 compares in numeric and percentage terms with the out turn for 2012-13 (1,239)

Upper Limit of Estimate for 2013-14	1,592 (Up by 353 or 28.5%)
Point Estimate for 2013-14	1,477 (Up by 238 or 19.2%)
Lower Limit of Estimate for 2013-14	1,361 (Up by 122 or 9.9%)

The point estimate for the current year (1,477) represents an increase of 30.8% on the average out-turn for the last three years (1,129)



# Other Sexual Offences

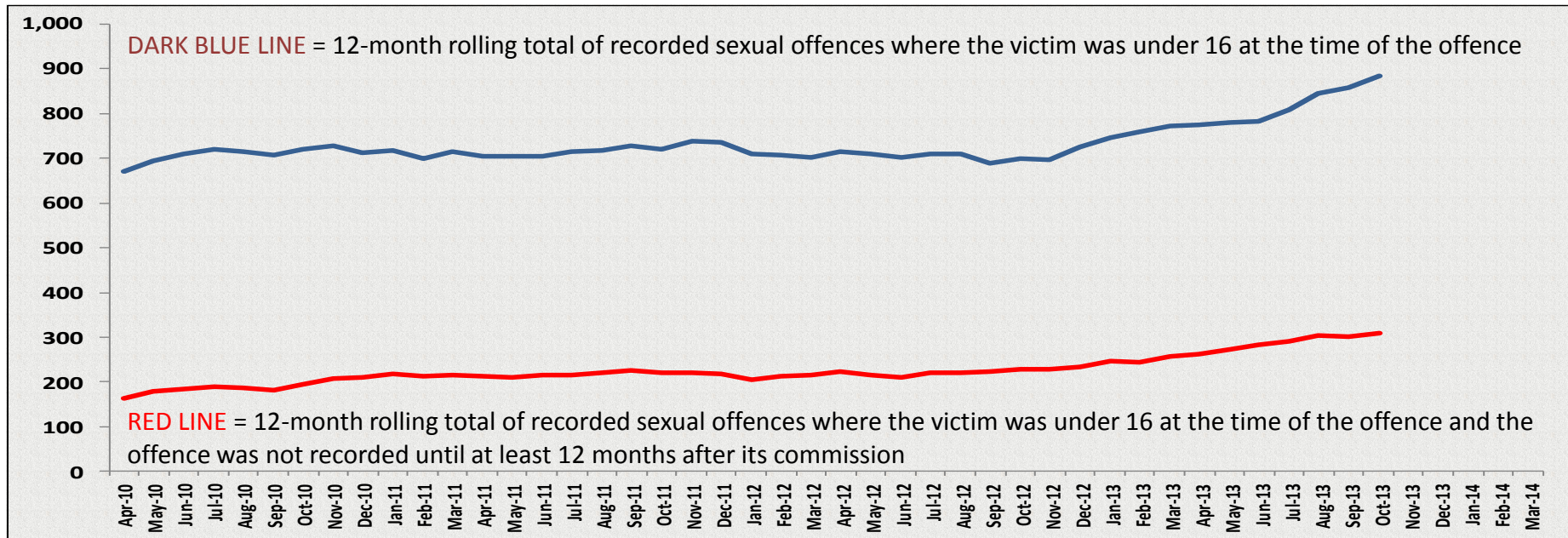
- Changes from first CID / PPU OR now implemented
  - Creation and development of the Multi Agency Safeguarding Hub (MASH).
  - Creation of two Sex Offender Management Hubs at Darwen & Preston, managing over 1500 registered sex offenders across the county.
  - All rape investigations now conducted from within PPU's
- **National issues** (Savile, Smith, Hall) – **local confidence** (Lancashire acknowledged as an area of best practice).



# All Recorded Sexual Offences Victims Aged 0-15



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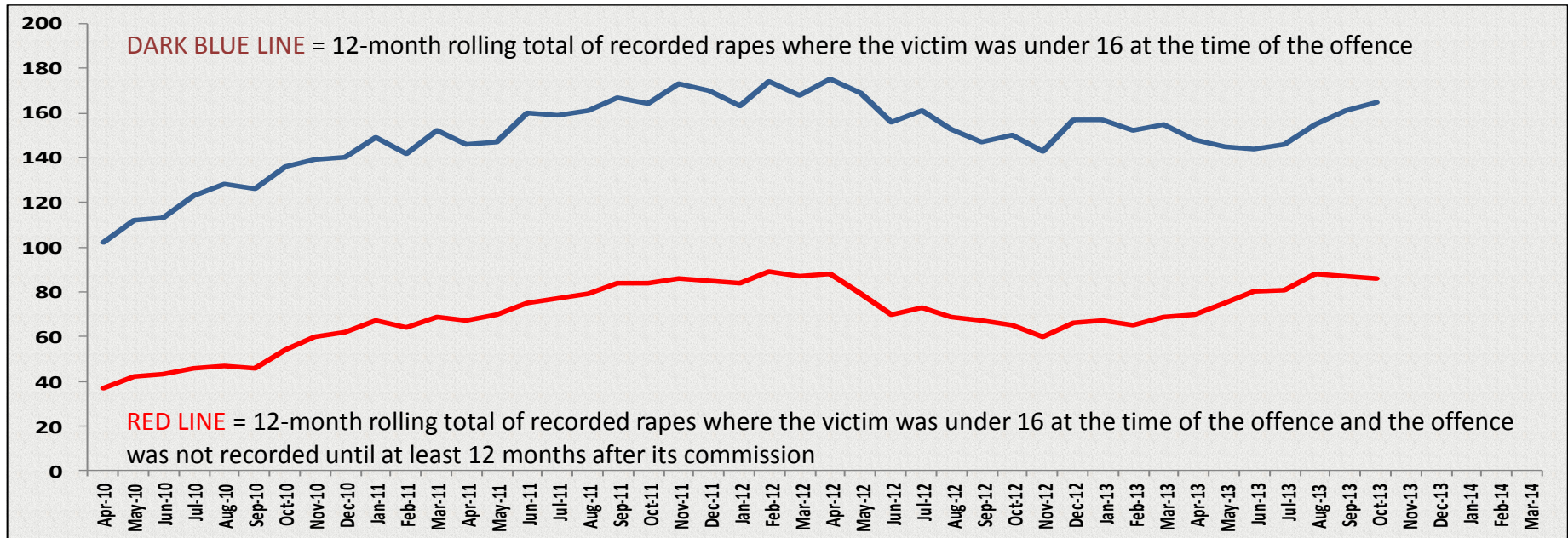
YEAR	Numbers	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	%
2010-11	All Offences	671	693	709	721	714	706	721	728	711	718	700	715	29.9%
2010-11	With Delay	163	180	183	190	186	181	195	207	209	218	213	214	delayed
2011-12	All Offences	704	705	704	714	717	728	719	739	735	709	707	703	31.6%
2011-12	With Delay	212	210	214	215	220	225	221	220	217	206	212	215	delayed
2012-13	All Offences	714	710	703	710	709	690	698	696	724	746	759	772	33.3%
2012-13	With Delay	223	216	209	221	221	223	229	227	234	247	245	257	delayed
2013-14	All Offences	775	780	783	808	845	859	885						34.9%
2013-14	With Delay	262	272	283	292	303	301	309						delayed



# All Recorded Rapes Victims Aged 0-15



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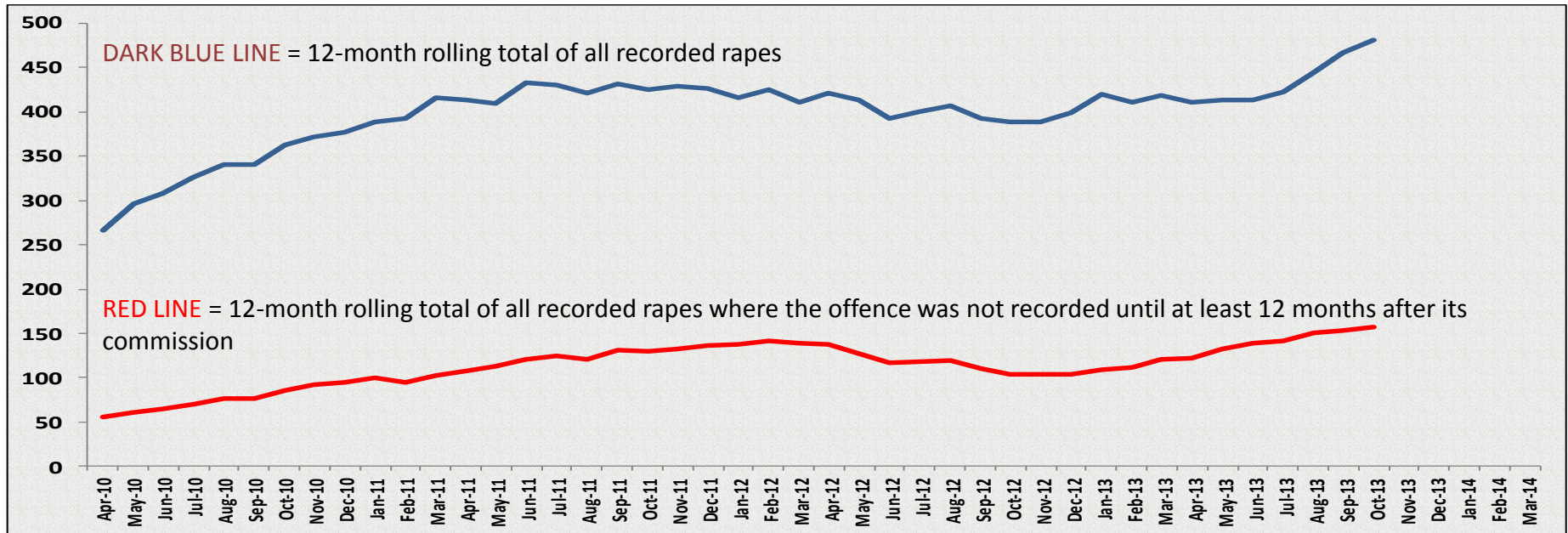
YEAR	Numbers	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	%
2010-11	All Offences	102	112	113	123	128	126	136	139	140	149	142	152	45.4%
2010-11	With Delay	37	42	43	46	47	46	54	60	62	67	64	69	delayed
2011-12	All Offences	146	147	160	159	161	167	164	173	170	163	174	168	51.8%
2011-12	With Delay	67	70	75	77	79	84	84	86	85	84	89	87	delayed
2012-13	All Offences	175	169	156	161	153	147	150	143	157	157	152	155	44.5%
2012-13	With Delay	88	79	70	73	69	67	65	60	66	67	65	69	delayed
2013-14	All Offences	148	145	144	146	155	161	165						52.1%
2013-14	With Delay	70	75	80	81	88	87	86						delayed



# All Recorded Rapes Victims of All Ages



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YEAR	Numbers	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	%
2010-11	All Offences	266	296	308	326	340	341	363	372	377	389	393	416	24.5%
2010-11	With Delay	55	61	65	70	76	76	85	92	94	100	95	102	delayed
2010-11	All Offences	414	409	433	430	421	431	425	429	426	416	425	411	33.8%
2011-12	With Delay	107	113	121	125	121	131	130	132	136	137	142	139	delayed
2012-13	All Offences	421	414	392	401	407	393	389	389	399	420	411	419	28.6%
2012-13	With Delay	137	127	117	118	119	110	104	104	104	109	112	120	delayed
2013-14	All Offences	411	413	414	422	445	467	481						32.6%
2013-14	With Delay	122	132	139	141	150	153	157						delayed



# 5D Tackling Crime and Re-offending

## Operation Avert:

- Diverting Women Offenders
- 6 month pilot project in Eastern Division commencing 11<sup>th</sup> Nov 2013
- Concept taken from hospital triage model
- Benefits
- Evaluation May 2014.
- Funding – £30k commitment from PCC





# 5E Strategic Policing Requirement

- LANCON Benchmarking – capability frameworks
- Public Order Commitment



# 5F Resources and Value for Money

- Context
- Value for Money
- Investing to Save
- Making Best Use of Police Time



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# Financial Context

<b>TOTAL savings requirement</b>	<b>£73 million</b>
<b>Overall savings identified</b>	<b>£60 million</b>
<b>Previous Reviews</b>	<b>£40 million</b>
<b>New reviews (2013)</b>	<b>£20 million</b>
<b>Savings 'gap'</b>	<b>£13 million</b>



# Value for Money (VfM)

VfM Profiles 2013:

- Based on pre-OR3 data
- Generally low non-staff spend
- Higher spend around uniform and specialist roles
- Outliers



# Investing to Save

## The Leyland Mobile Office Pilot



# Making Best Use of Police Time



End