



Office of the Police and Crime Commissioner for Lancashire

COMMISSIONING FRAMEWORK 2016-2018

1. The Police & Crime Commissioner for Lancashire is responsible for setting the strategic directions for policing in Lancashire through the Police & Crime Plan, whilst The Chief Constable is responsible for the operational delivery of policing, including the Strategic Policing Requirement. The Commissioner is responsible for supporting the dynamic relationship between policing and local partner activity in support of the priorities in the Police & Crime Plan.
2. The priorities in the Police & Crime Plan inform the Commissioner's decisions as to what funding is made available to the Police and partners to secure reductions in crime and disorder.
3. The Commissioning Framework sets out how the Commissioner intends to align the commissioning budget with the Police & Crime Plan priorities.

3.1. This Framework will ensure that:

- The Police & Crime Plan determines, directs and communicates how commissioning will support the Police & Crime Plan priorities.
- There is a shared vision across Lancashire community safety partners, providers and users on how to reduce crime with communities and make Lancashire a safe place.
- A wide range of partners are working across Lancashire have a clear evidence base for commissioning services, particularly in the context of reducing public sector resources.
- Collectively with partners through effective commissioning, we will deliver better outcomes.

3.2. The following commissioning cycle will be adopted:

Understand	• Information gathered from a range of sources to identify the needs and issues for which services and projects are required. This is a crucial step in the commissioning process as a good understanding of current
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	and likely future needs is crucial if a suitable strategy to meet those needs is to be produced and put into practice, economically, efficiently and effectively. • Ongoing dialogue with partners, partnerships and local commissioners. • Identifying links to priorities in existing strategies and plans.
Plan	• Discussion between partners and key stakeholders about areas of work that will support the needs and issues identified. • Establish the desired outcomes for the commission.
Do	• Agree funding mechanism, approach and Key Performance Indicators (KPI) where appropriate. • Source provider via either grant or procurement (tender). • The rules on when the OPCC can use grant and when it can use procurement mean there are many situations when it could use either. There may be scope and good reasons to use both, but four different linked factors for consideration are: state of the market, desired future state of the market, capacity building and enforceability.
Review	• Monitoring of performance against agreed outcomes. • End of year assessment/evaluation.

3.3. There are four funding mechanisms:

(a) Direct

To ensure that the Commissioner procures services/outcomes which contribute towards achieving the priorities of the Police & Crime Plan, the Commissioner will directly tender/organise a contract with a provider. This will be achieved

through open competition where bidders are invited to tender/quote the services/outcomes that meet the required specifications.

(b) Co-Commissioning

Existing Commissioners are already commissioning outcomes on behalf of the Commissioner under contracts. An example that currently exists is the Lancashire Domestic Abuse Service. In co-commissioning, the Commissioner acts as a contributor of match funds or in kind support, in order to deliver outcomes.

(c) Partnership Place Based Funding

Funding will be allocated via Community Safety Partnerships, who have an important role in assessing, analysing and responding to local need around crime and community safety. They are well placed to assess local threats in their particular geographic area. In order to benefit from the existing structures and systems in place, the Commissioner will make a financial contribution towards the delivery of each community safety plan.

The Place Based Funding will be determined annually by the Commissioner as part of the budget process (February annually) for the next financial year.

(d) The Commissioner's Grant

The role of the community and voluntary sector is important to the achievement of specific commissioning interactions. Grant applications for CAF will be considered throughout the year.

4. All funding mechanisms will be subject to contracts/agreements between successful organisations/individuals and the Commissioner, which will specify the relevant requirements, value, monitoring arrangements, evaluation and performance monitoring conditions.
5. The Commissioner may at any time introduce a new grant bidding opportunity for other types of need, if he considers that funding mechanism is most appropriate.