



ITEM 1

**Lancashire
Constabulary**

police and communities together

NOTES FROM THE JOINT MANAGEMENT BOARD HELD ON 3 MARCH 2015 IN ROOM AO3, COUNTY HALL PRESTON

Present:

C Grunshaw, Police & Crime Commissioner
S Finnigan, Chief Constable

Office of the Police & Crime Commissioner

A Harrison, Director
S Freeman, Deputy Chief Finance Officer
I Dickinson, Standards & Governance Officer
B Biscomb, Commissioning Officer

Lancashire Constabulary

A Rhodes, Deputy Chief Constable
I Cosh, Director of Resources
Chief Superintendent B McMahon
Chief Superintendent T Woods
Superintendent M Horn

Part I – Public items

1. CONSTITUTION AND TERMS OF REFERENCE

- 1.1. The Board was presented with a report which detailed the Board's Constitution, Terms of Reference and forward plan for 2015/16.
- 1.2. The Commissioner and Chief Constable thanked the officers for the work in setting up the Board but asked for a number of amendments to be made to recognise the Chief Constable's priorities, the receipt of Codes of Practice from other agencies and collaborative working.
- 1.3. The Commissioner and the Chief Constable approved the Board's constitution, terms of reference and forward plan for 2015/16 subject to the amendments raised.

2. COLLABORATION

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- 2.1. The Board received a report exploring further collaborative working opportunities and the need to build on existing joint working.
- 2.2. The Board noted that in 2014/15, Lancashire Constabulary expected to have spent 4% of its net revenue expenditure on collaboration, which was lower than the average 11% figure for the whole of England and Wales across all forces. Collaboration was expected to contribute to only 6 % of the Constabulary's savings requirement, which was lower than the average 10 % figure for England and Wales.
- 2.3. However, it was recognised that Lancashire Constabulary started from a good position with a lean back office which had taken pressure off front line policing and that there must be a sensible approach to future collaboration which ensured that any collaboration must be for the right reason.
- 2.4. Further, it was recognised that the public sector in Lancashire offered plenty of opportunities for future partnership and collaboration work.
- 2.5. The Police and Crime Commissioner and the Chief Constable agreed to support the direction and methodology in relation to the Constabulary's approach to collaboration.

3. HMIC INSPECTION REPORT – INTEGRITY MATTERS

- 3.1. The Board received a report in relation to the following Inspection Reports.
 1. HMIC Inspection Report – *'Integrity Matters'*
 2. Criminal Justice Joint Inspection Report
- 3.2. The Commissioner noted that under the Police Act 1996 (as amended) there was a requirement for him to consider and comment on HMIC reports, and send any comments to the Home Secretary and to publish the response within 30 working days of publication.
- 3.3. The Commissioner noted the report.

Part II – Private items

4. FUTURES PROGRAMME

- 4.1. The Board received a presentation on the Futures Programme which identified the challenges ahead, particularly in relation to the delivery of the Police and Crime Plan and Strategy with significantly reduced capability and capacity.
- 4.2. The Board also recognised that the financial forecasting indicated that another 15% of savings could be required by 2012 (40-50 million) and that there was a need to fundamentally review the delivery of policing services, specifically in relation to a 'One Team Approach' by moving resources away

from the centre to the frontline to deliver a 'whole' approach to policing services.

4.3. It was noted that the Futures Programme had been divided into 3 phases

Phase 1 – 2015/17 preparing the platform - demand and systems modelling, reset and step down

Phase 2 - 2017/19 – Implementation of system redesign & fundamental change

Phase 3 - 2019-2021 - final step down and review against new Comprehensive Spending Review

4.4. The Commissioner and the Chief Constable noted and thanked the officers for the presentation.

5. ACCRINGTON POLICE STATION

5.1. The Police and Crime Commissioner considered a report setting out a proposal to vacate the existing police station at Spring Gardens Accrington and relocate to premises in a prominent and easily accessible town centre location on Broadway.

5.2. The Commissioner recalled that approval has previously been given to replace the existing police station at Spring Gardens Accrington as the building is in a poor state of repair and, given the partially Grade II listed status, it will be costly to bring up to the standards required to not only meet the requirements of modern day policing but also the statutory requirements of the Building Regulations, particularly in respect of energy efficiency.

5.3. The initial cost estimate for a replacement building was £2.75 million, for which capital investment was provided. However, this was subsequently modified to take account of changing operational circumstances and as a consequence accommodation requirements had reduced to 300 m² which had reduced the capital investment required as a new build would no longer be required.

5.4. It was noted that Hyndburn Borough Council had offered for lease two vacant retail units situated on Broadway, the main pedestrianised high street in Accrington.

5.5. Negotiations with Hyndburn Borough Council had taken place with the principal focus being centred on the rental costs, the capital conversion costs and parking provision for operational vehicles and it was felt that the offer of the two vacant rental units 8-10 Broadway met the operational requirements of Lancashire Constabulary.

5.6. The Commissioner considered that this proposal demonstrated effective partnership working, while maintaining visible frontline policing.

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Decision 2014/69 - The Police and Crime Commissioner agreed to enter into a lease agreement with Hyndburn Borough Council in relation to 8-10 Broadway on the terms set out in the report now presented.

**Mrs A Harrison
DIRECTOR**