



Lancashire Constabulary

police and communities together

JOINT MANAGEMENT BOARD

APPENDIX A REFERS

ITEM 3 DECISION 2018/37	DATE: 15TH NOVEMBER 2018
TITLE : INFORMATION AND COMMUNICATIONS TECHNOLOGY STRATEGY 2018 – 2025	
REPORT BY: Edward Newton – Head of ICT	

Executive Summary

This report presents a refreshed ICT strategy for the period 2018-2025 to the Police and Crime Commissioner and Chief Constable. The strategy sets out the strategic vision to achieve the shared objectives of the Police and Crime Commissioner and the Chief Constable and will ensure that ICT provision is fit to support the delivery of operational policing and to ensure that the benefits to be gained from ICT are fully exploited over the period.

Recommendation

The Police and Crime Commissioner and Chief Constable are asked to review, consider and approve this strategy.

Signature <i>Clive Grunshaw</i>	Signature <i>A. Wood</i>
Police and Crime Commissioner	Chief Constable
Date <i>15th November 2018</i>	Date <i>15.11.18</i>

PART I/II

1. Background and Advice

Lancashire Constabulary is becoming ever more reliant on technology and therefore, our ICT function's core responsibility must be to deliver fit for purpose systems and infrastructure which improves performance or reduce constraints, whilst ensuring that the services supplied have sufficient capacity, availability, security and continuity assurance.

In October 2017, an independent review of progress against our existing strategy (2014 – 2018) by the Police ICT Company was commissioned by Lancashire's PCC. This review found that *"overall, the force has made significant progress in implementing the objectives of its ICT strategy"*. Whilst this is a strong endorsement of our achievements, keeping pace with the rapidly developing technology sector represents an ever-greater challenge and the Constabulary needs to be able to adapt to changes more dynamically in future. Therefore this new strategy recognises the progress made during the previous four years but focuses on the challenges and opportunities of providing ICT in the policing sector.

Our new strategy is aligned with the NPCC & APCC 2025 Vision and describes how ICT will support and enable our Constabulary Purpose. This ICT strategy will fundamentally support Lancashire's Police and Crime Plan (2018 - 2021) in which our Police and Crime Commissioner has set four strategic priorities, which are:

- Protecting Local Policing
- Tackling Crime and Reoffending
- Supporting Vulnerable people and victims
- Developing safe and confident communities

2. Link to Police and Crime Plan

This strategy acts as a critical enabler for the force to achieve the four core aims of the Police and Crime Plan and the NPCC/APCC Vision 2025.

3. Consultation

This new ICT strategy had been the culmination of over six months' research and design with the involvement of Virtrium and the Police ICT Company. Both organisations have played a significant role in advising and guiding us during the strategy design phase on issues such as national benchmarking, private sector comparisons/best practice and future technology development.

Significant consultation and joint working has been undertaken with the authors of the Force's Digital Strategy to ensure that both strategies are consistent and mutually supportive. Furthermore extensive key stakeholder consultation has been undertaken throughout the design stage.

Mrs Angela Harrison and Mr Steve Freeman (OPCC) have been continually briefed during the design stage of this document having commissioned the independent consultation with Virtrium (Police ICT Company).

4. Implications:

Poor technology is at best a hindrance to any organisation and at worst can prevent it functioning successfully. Fit for purpose technology in policing and police forces is critical to public safety. Failure to continue to invest in this force's ICT capabilities will place us at risk of failing to achieve our core Purpose and in doing so achieve the core aims of Police and Crime Plan

The five new strategic priorities contained within the ICT Strategy 2018 – 25 are:

- a. Support the Constabulary Digital Strategy
- b. Develop and procure technology & systems that improve our effectiveness
- c. Proactively provide services that consider likely future as well as current needs
- d. Deliver the technical requirements of national IT programmes
- e. Develop technical solutions that improve our ability to collaborate

Collectively they will form a clear intent about the Force's ambitions in regard to developing its technological capability in order to ensure that we can efficiently and effectively achieve keep people safe.

4.1 Legal considerations

Delivery of this strategy will require significant investment in technology. This will be undertaken in full compliance with European and UK Procurement regulations and will be transparent. Contracts will only be entered into following a process of full legal due diligence.

4.2 Financial considerations


Full five year capital and revenue spending plans will be submitted for approval by the PCC in line with force procedures and subject to separate authorisation process. The draft revenue and capital budgets will be considered by the PCC during the forthcoming budget process and already reflect investment requirement to deliver the strategy.

4.3 Equality considerations

This strategy has been designed in full consideration of the European Convention on Human Rights and the Equality Act (2010).

5. Background Papers

Please see attached document: Information and Communications Technology Strategy 2018 – 2025

Officer declaration	Date
LEGAL IMPLICATIONS – As above	
FINANCIAL IMPLICATIONS – As above	
EQUALITIES IMPLICATIONS – As above	
CONSULTATION – As above	
<p>Director to the Office of the Police and Crime Commissioner (Monitoring Officer)</p> <p>I have been informed about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Police and Crime Commissioner for Lancashire.</p> <p>Signature  Date 15.11.2018</p>	