



DECISION PAPER

DECISION: 2018-11	DATE: 8 MAY 2018
TITLE: POLICE AND FIRE GOVERNANCE OPTIONS REPORT	
REPORT BY: ANGELA HARRISON (DIRECTOR)	

Executive Summary

1. The Policing and Crime Act 2017 enables Police and Crime Commissioners to take on the governance of fire and rescue services in the area where a local case is made out on grounds of effectiveness, economy, efficiency and public safety.
2. In this context, the Police and Crime Commissioner requested an independent review of the options for the future of police and fire governance in Lancashire.
3. This report presents to the Commissioner the outcome of that review and the Commissioner is requested to consider the recommendations below.

Recommendation

The Police and Crime Commissioner is recommended:

1. To welcome the independent options review as attached at Appendix 1
2. To proceed to the development of the full draft and final local business case for both the governance model and single employer model.
3. To undertake full public consultation on the draft local business case once available
4. To note the indicative timeline of activity.

Signature

Police and Crime Commissioner

Date

8th May 2018

PART II

1. Background and Advice

- 1.1. The Policing and Crime act 2017 (The Act) places a statutory duty on emergency services to collaborate and enables Police & Crime Commissioners (PCCs) to take on the responsibility for fire and rescue services in their area where a local business case is made on the grounds of effectiveness, efficiency, economy and public safety.
- 1.2. In order to assess the case for a change in governance in Lancashire, a high level options review was requested from A. Allen Consulting Ltd and the final report is attached at appendix 1.

2. Options Appraisal

- 2.1. In short the review concluded that there is a case for a change in governance in Lancashire.
- 2.2. The review found that the governance model and the single employer model could both drive the greatest changes as measured by the key success factors related to the statutory grounds of effectiveness, efficiency and economy.
- 2.3. The key success factors were identified as:
 - 1) Greater scrutiny, accountability and visibility of the governance of the service.
 - 2) Provision of a strategic vision for the delivery of the service.
 - 3) Provision of effective decision making.
 - 4) Acceleration of pace and effectiveness in collaboration.
 - 5) Delivery of savings from shared estate and support functions.
- 2.4. The report views the potential for a change in governance as an opportunity to maximise the efficiency and effectiveness of both services and reinvest any savings realised into frontline services to protect the people of Lancashire.
- 2.5. The review highlights the potential for the delivery of savings (£4.26m over 10 years) which may not otherwise be delivered unless there is a change in governance. The savings identified come from sharing a headquarters site, having a joint finance function (Office of the Police and Crime Commissioner /Lancashire Fire and Rescue Services) and there being new governance arrangements through the Police & Crime Commissioner.

3. Links to the Police and Crime Plan

- 3.1 This decision links directly with priority one of the Police and Crime Plan 2016-2021 in Protecting Frontline Policing and priority 3 Supporting Vulnerable People and Victims.

4. Consultations

4.1. Consultation have been undertaken through contact, interview and meetings with a range of key stakeholders and representatives as detailed in the report.

5. Implications

Financial

High level financial implications are referenced in the report at appendix 1.

Legal

The ability to change governance is set out in the Policing & Crime Act 2017.

Equality Impact Assessment

None at this time needed

Data Protection Impact Assessment

N/A

6. Background Papers


Independent Review of the Options for the Future of Police and Fire Governance in Lancashire Report April 2018

7. Public access to information

This report is available to the public with the appendix

Chief Executive Officer (Monitoring Officer)

I have been informed about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Police and Crime Commissioner for Lancashire.

Signature..........Date.....8/5/2018.....

